Chief Fire Officer
(NFPA Fire Officer III and Wildland Fire Officer II)

Certification Training Standards Guide
November 2014

California Department of Forestry and Fire Protection
Office of the State Fire Marshal
State Fire Training
This CTS guide utilizes NFPA 1021 Standard for Fire Officer Professional Qualifications (2014) and NFPA 1051 Standard for Wildland Fire Fighter Professional Qualifications (2012) to provide the qualifications for State Fire Training’s Chief Fire Officer certification.

State Fire Training coordinated the development of this CTS guide. Before its publication, the Statewide Training and Education Advisory Committee (STEAC) and the State Board of Fire Services (SBFS) recommended this CTS guide for adoption by the Office of the State Fire Marshal (OSFM).
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State Fire Training

Mission
To enable the California Fire Service to safely protect life and property through education, training, and certification.

The California Fire Services Training and Education System
The California Fire Service Training and Education System (CFSTES) was established to provide a single statewide focus for fire service training in California. CFSTES is a composite of all the elements that contribute to the development, delivery, and administration of training for the California fire service. The authority for the central coordination of this effort is vested in the Training Division of the California State Fire Marshal's Office with oversight provided by the State Board of Fire Services.

CFSTES facilitates, coordinates, and assists in the development and implementation of standards and certification for the California fire service. CFSTES:
1. Administers the California Fire Academy System
2. Provides accredited courses leading to certification and approved standardized training programs for local and regional delivery
3. Administers the national accreditation process in California
4. Publishes certification training standards, course plans, and a certification task book for each certified level in the California fire service

CFSTES is a fire service system developed by the fire service, for the fire service. It is only as successful and effective as the people involved in it.
Acknowledgments

State Fire Training appreciates the hard work and accomplishments of those who built the solid foundation on which this program continues to grow.

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How to Read a CTS Guide

State Fire Training develops a Certification Training Standards (CTS) Guide for a variety of job functions in the fire service such as firefighter, driver/operator, fire instructor, and company officer. The CTS guide lists the requisite knowledge and skills and the job performance requirements a person is expected to complete in order to become certified in a specific function. CTS guides are appropriate for fire service personnel and individuals in related occupations pursuing State Fire Training certification.

Each CTS guide serves as a foundation for the certification programs recommended for adoption by the Office of the State Fire Marshal. Any certification program must be based on job-related knowledge and measurable performance standards. To master the knowledge and skills needed for specialized operations, individuals will require additional training to augment the performance standards included in the CTS guide.

Within the CTS guide, it is impossible to capture the different policies and procedures of each organization in the California fire service. Individuals aspiring to meet State Fire Training’s certification training standards must do so in accordance with the codes, standards, regulations, policies, and standard operating procedures applicable within their own departments or jurisdictions.

Format

Each certification training standard included in the CTS guide includes the following:

Section Heading
The section heading describes a general category for a group of training standards. For example, the Fire Marshal CTS includes the following sections: Administration, Risk Management, Community Relations, Professional Development, Regulatory Programs, Fire and Life Safety, and Investigation. Each section contains one or more individual training standards.

Training Standard Title
The training standard title provides a general description of the performance requirement contained within the standard.

Authority
The CTS guide references each standard with one or more paragraphs of the corresponding National Fire Protection Association (NFPA) Professional Qualifications. This ensures that each fire service function within California’s certification system meets or exceeds NFPA standards.
How to Read a CTS Guide

When California requirements exceed the NFPA standard, the CTS guide cites the Office of the State Fire Marshal as the authority and prints the corresponding information in *italics*.

**Given**
This section lists the objects, equipment, materials, or facilities an individual needs in order to acquire the requisite knowledge and skills or to accomplish the job performance requirement(s) within a training standard.

**Requisite Knowledge and Skills**
This section lists the knowledge and skills that an individual must acquire in order to accomplish the job performance requirement(s) within a training standard.

This section does not include NFPA requisite knowledge or skills that are too general to teach or that individuals should develop through life experiences. For example, a training standard would not list “communicate orally and in writing” or “ability to relate interpersonally” unless they specifically apply to a job performance requirement about acquiring communication skills or developing interpersonal relationships.

**Job Performance Requirements**
This section includes one or more written statements that describe a specific job-related task and define measurable or observable outcomes. After an individual completes all coursework and requisite requirements, the certification task book process verifies completion of job performance requirements.

**Content**
In addition to the individual certification training standards, the CTS guide also includes State Fire Training Revisions and Errata pages.

**State Fire Training Content**
Located at the back of the CTS guide, this table documents any significant revisions made by State Fire Training to the NFPA standards in the development of this CTS guide. This table is used to justify content additions and advise the course plan development team.

**Errata**
Located at the back of the CTS guide, this page documents any changes made to the CTS guide outside of the five-year NFPA revision cycle.
Chief Fire Officer

Section 1: Definition of Duties

1-1: Definition of Duties for Chief Fire Officer

Authority
1. Office of the State Fire Marshal

Given
1. There are no givens identified for this training standard.

Requisite Knowledge and Skills
1. Identify the requirements for Chief Fire Officer certification in California
2. Describe the need for Wildland Fire Officer II certification as a co-requisite for Chief Fire Officer certification in California

Job Performance Requirements
There is no job performance requirement identified for this training standard.
1-2: Definition of Duties for Fire Officer III

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.1
   • Paragraph 6.2
   • Paragraph 6.3
   • Paragraph 6.4
   • Paragraph 6.5
   • Paragraph 6.6
   • Paragraph 6.7
   • Paragraph 6.8
2. Office of the State Fire Marshal

Given
1. Sections 6.1, 6.2, 6.3, 6.4, 6.5, 6.6, 6.7, and 6.8 of NFPA 1021 (2014)

Requisite Knowledge and Skills
1. Identify the prerequisite qualifications of a Fire Officer III
   • Certification at Fire Officer Level II as defined in NFPA 1021
2. Identify the human resource management duties of a Fire Officer III
   • Establishing procedures for hiring, assigning, promoting, and encouraging professional development of members
3. Identify the community and government relations duties of a Fire Officer III
   • Developing programs that improve and expand service and build partnerships with the public
4. Identify the administrative duties of a Fire Officer III
   • Preparing a divisional or departmental budget
   • Developing a budget management system
   • Soliciting bids
   • Planning for resource allocation
   • Working with records management systems
5. Identify the inspection and investigation duties of a Fire Officer III
   • Evaluating inspection programs of the AHJ to determine effectiveness
   • Developing public safety plans
6. Identify the emergency service delivery duties of a Fire Officer III
   • Managing multi-agency planning, deployment, and operations
7. Identify the health and safety duties of a Fire Officer III
   • Developing, managing, and evaluating a departmental health and safety program
8. Identify the emergency management duties of a Fire Officer III
Chief Fire Officer
Section 1: General

- Developing policies, procedures, and programs for the role of the fire service in the community's emergency management plan
- Identifying the roles of local, state/provincial, and national emergency management agencies

Job Performance Requirements
There is no job performance requirement identified for this training standard.
1-3: Definition of Duties for a Wildland Fire Officer II

Authority
   • Paragraph 8.1.1
   • Paragraph 8.4.1
   • Paragraph 8.5.1

Given
1. Sections 8.1.1, 8.4.1, and 8.5.1 of NFPA 1051 (2012)

Requisite Knowledge and Skills
1. Identify the requisite knowledge required of a Wildland Fire Officer II:
   • Authority and responsibility for implementing formal and informal agreements between jurisdictional agencies
   • Incident management system used by the jurisdiction
   • Wildland Fire Officer II's role within the incident management system
2. Identify the mobilization duties of a Wildland Fire Officer II
   • Supervising multiple resources so that they are deployed in accordance with the action plan and agency policies and procedures
3. Identify the suppression duties of a Wildland Fire Officer II
   • Commanding resources in the suppression of a wildland fire that exceeds the capability of the Wildland Fire Officer I

Job Performance Requirements
There is no job performance requirement identified for this training standard.
Section 2: Human Resource Management

2-1: Establishing Personnel Assignments

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.2.1

Given
1. Knowledge, training, and experience of the members available

Requisite Knowledge and Skills
1. Determine minimum staffing requirements
2. Identify available human resources
3. Apply policies and procedures
4. Relate interpersonally, both orally and in writing, when assigning personnel

Job Performance Requirements
Establish personnel assignments to maximize efficiency in accordance with policies and procedures, using human resources in an effective manner.
2-2: Developing Hiring Procedures

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.2.2
2. Office of the State Fire Marshal

Given
1. Policies of the AHJ
2. Legal requirements

Requisite Knowledge and Skills
1. Identify applicable regulations and standards; policies and procedures; and federal, state/provincial, and local laws
2. Evaluate hiring procedures to ensure validity
3. Communicate hiring procedures orally and in writing

Job Performance Requirements
Develop procedures for hiring members, ensuring a valid and reliable process.
2-3: Developing Promotion Procedures

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   - Paragraph 6.2.3
2. Office of the State Fire Marshal

Given
1. Applicable policies and legal requirements

Requisite Knowledge and Skills
1. Identify applicable regulations and standards; policies and procedures; and federal, state/provincial, and local laws
2. Evaluate promotion procedures to ensure validity
3. Communicate promotion procedures orally and in writing
4. Encourage professional development and mentor members

Job Performance Requirements
Develop procedures and programs for promoting members, ensuring a valid, reliable, job-related, and nondiscriminatory process.
2-4: Professional Development

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.2.4

Given
1. A professional development model

Requisite Knowledge and Skills
1. Discuss interpersonal and motivational techniques
2. Apply a professional development model
3. Implement goal setting techniques
4. Evaluate personal and professional goals
5. Evaluate member potential
6. Counsel members on professional development

Job Performance Requirements
Describe methods of facilitating and encouraging members to participate in professional development to achieve their personal and professional goals.
2-5: Developing Proposals for Improving Employee Benefits

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.2.5

Given
1. Need in the organization

Requisite Knowledge and Skills
1. Describe the agency’s benefit program
2. Conduct research as needed to develop a benefit improvement proposal
3. Communicate orally and in writing as needed to develop a benefit improvement proposal

Job Performance Requirements
Develop a proposal for improving an employee benefit, including adequate information to justify the requested benefit improvement.
2-6: Developing Plans for Providing Employee Accommodation

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.2.6

Given
1. An employee need
2. Applicable law and requirements

Requisite Knowledge and Skills
1. Determine agency's policies and procedures
2. Identify legal requirements for reasonable accommodations
3. Conduct research as needed to develop plans for providing employee accommodation and communicate results orally and in writing

Job Performance Requirements
Develop a plan for providing an employee accommodation, including adequate information to justify the requested change(s).
2-7: Developing an Ongoing Education Training Program

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.2.7

Given
1. Organizational training requirements

Requisite Knowledge and Skills
1. Identify agency mission and goals
2. Describe the training program development process
3. Define needs assessment components
4. Perform an education training program needs assessment
5. Communicate ongoing education training program results orally and in writing

Job Performance Requirements
Develop an ongoing education training program, giving members of the organization appropriate training to meet the mission of the organization.
2-8: Defining the Requirements of the California Firefighters Procedural Bill of Rights Act

Authority
1. Office of the State Fire Marshal

Given
1. The California Firefighters Procedural Bill of Rights Act

Requisite Knowledge and Skills
1. Describe the disciplinary process as it relates to the California Firefighters Procedural Bill of Rights Act.
2. Describe the components of the notification and interrogation process required by the California Firefighters Procedural Bill of Rights Act.
3. Describe the protection of basic rights offered by the California Firefighters Procedural Bill of Rights Act.
4. Describe how the California Firefighters Procedural Bill of Rights Act reduces risk and civil and criminal liability

Job Performance Requirements
Define the requirements of the California Firefighters Procedural Bill of Rights Act as they apply to the roles and responsibilities of the Chief Fire Officer.
Section 3: Community and Government Relations

3-1: Preparing Community Awareness Programs

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   - Paragraph 6.3.1

Given
1. Risk assessment data

Requisite Knowledge and Skills
1. Describe community demographics
2. Determine resource availability
3. Determine community needs
4. Describe customer service principles
5. Discuss program development
6. Relate interpersonally, both orally and in writing, when preparing community awareness programs

Job Performance Requirements
Develop a community risk reduction program to meet desired program outcomes.
Section 4: Administration

4-1: Developing a Divisional or Departmental Budget

Authority

1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   - Paragraph 6.4.1
2. Office of the State Fire Marshal

Given

1. Schedules and guidelines concerning budget preparation

Requisite Knowledge and Skills

1. Identify the operation and maintenance costs associated with existing and new:
   - programs
   - facilities
   - equipment
   - fleet
2. Determine personnel costs
3. Justify capital, operating, and personnel costs
4. Interpret approved budget management system
5. Allocate finances per approved divisional or departmental budget
6. Relate interpersonally, both orally and in writing, as needed to develop a budget

Job Performance Requirements

Develop a divisional or departmental budget, determining and justifying capital, operating, and personnel costs.
4-2: Developing a Budget Management System

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   - Paragraph 6.4.2
2. Office of the State Fire Marshal

Given
1. Fiscal and financial policies

Requisite Knowledge and Skills
1. Describe methods to track relevant financial data, including:
   - Revenue to date
   - Anticipated revenue
   - Expenditures to date
   - Encumbered amounts
   - Anticipated expenditures
2. Interpret financial data from budget management system
3. Verify expenditures remain within budgetary authority
4. Communicate budget management system orally and in writing

Job Performance Requirements
Develop a budget management system to keep the division or department within the budgetary authority.
4-3: Ensuring Competitive Bidding

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.4.3
2. Office of the State Fire Marshal

Given
1. Established specifications
2. Agency's policies and procedures

Requisite Knowledge and Skills
1. Describe purchasing laws, policies, and procedures
2. Identify evaluative methods for ensuring competitive bidding
3. Communicate the competitive bidding process orally and in writing

Job Performance Requirements
Describe the agency's process for ensuring competitive bidding, including developing requests for proposal (RFPs) and soliciting and awarding bids.
4-4: Directing a Department Record Management System

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.4.4

Given
1. Policies and procedures

Requisite Knowledge and Skills
1. Identify the principles involved in the acquisition, implementation and retrieval of information by data processing as it applies to the record and budgetary processes
2. Describe the capabilities and limitations of information management systems
3. Organize data and use evaluative methods to ensure the completeness and accuracy of a department record and management system
4. Communicate orally and in writing as needed to direct a department record and management system

Job Performance Requirements
Direct the development, maintenance, and evaluation of a department record and management system, ensuring the achievement of completeness and accuracy.
4-5: Analyzing and Interpreting Records and Data

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.4.5

Given
1. Fire department records system

Requisite Knowledge and Skills
1. Describe the principles involved in the acquisition, implementation, and retrieval of information and data
2. Use evaluative methods to determine the validity of records and data
3. Communicate recommended improvements orally and in writing
4. Organize and analyze data to determine its validity

Job Performance Requirements
Analyze and interpret records and data to determine validity and recommend improvements.
4-6: Developing a Model Plan for Continuous Organizational Improvement

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.4.6

Given
1. Resources for an area to be protected

Requisite Knowledge and Skills
1. Identify applicable policies and procedures; and local, state/provincial, and federal regulations
2. Identify physical and geographic characteristics and hazards
3. Analyze demographics
4. Review community plans
5. Determine staffing requirements
6. Identify response time benchmarks
7. Review contractual agreements
8. Evaluate recognized best practice assessment programs
9. Research potential improvements, organize and analyze data, and communicate findings orally and in writing
10. Use evaluative methods to determine effectiveness of model plan

Job Performance Requirements
Develop a model plan for continuous organizational improvement, maximizing resource utilization.
Section 5: Inspection and Investigation

5-1: Evaluating the Inspection Program of the AHJ

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.5.1

Given
1. Current program goals, objectives, and resources
2. Performance data

Requisite Knowledge and Skills
1. Identify applicable policies, procedures, codes, standards, and laws
2. Describe accepted inspection practices
3. Use evaluative methods to analyze data
4. Communicate program evaluation findings orally and in writing

Job Performance Requirements
Evaluate the inspection program of the AHJ, assessing results to determine effectiveness.
5-2: Developing a Plan to Facilitate Approval

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   - Paragraph 6.5.2
2. Office of the State Fire Marshal

Given
1. Identified fire safety problem

Requisite Knowledge and Skills
1. Identify applicable policies, procedures, codes, ordinances, and standards
2. Describe development process for applicable codes, ordinances, and standards
3. Discuss various consensus-building techniques
4. Use evaluative methods to determine effectiveness of approval facilitation plan
5. Communicate plan for approval facilitation orally and in writing

Job Performance Requirements
Develop a plan to facilitate approval for a new program, piece of legislation, form of public education, or fire safety code.
Section 6: Emergency Service Delivery

6-1: Developing and Utilizing an Incident Action Plan

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.6.1
   • Paragraph 8.5.2

Given
1. An emergency incident requiring multiple agency operations

Requisite Knowledge and Skills
1. Identify applicable policies, procedures, and standards, including the current edition of NFPA 1600
2. Identify values at risk
3. Determine agency mitigation priorities based on personnel safety and values at risk
4. Determine and assess resources, capabilities, roles, responsibilities, and authority of support agencies
5. Establish incident objectives
6. Select correct strategies and tactics
7. Use evaluative methods to determine plan effectiveness
8. Organize plans and delegate authority in accordance with established incident action plan
9. Communicate incident action plan orally and in writing

Job Performance Requirements
Prepare, review, validate, modify, and document an incident action plan for each operational period, determining, assigning, and placing the required resources to mitigate the incident, and applying strategies and tactics according to agency policies and procedures and incident objectives.
6-2: Supervising Multiple Resources

Authority
   • Paragraph 8.4.1

Given
1. An assignment
2. Resources

Requisite Knowledge and Skills
1. Describe agency policies and procedures covering the movement of multiple resources
2. Assess the readiness of assigned resources prior to deployment

Job Performance Requirements
Supervise multiple resources and deploy them in accordance with the incident action plan and agency policies and procedures.
6-3: Obtaining Incident Information to Facilitate Transfer of Command

Authority
   • Paragraph 8.5.5
2. Office of the State Fire Marshal

Given
1. A wildland fire
2. An ICS 201 Incident Briefing form

Requisite Knowledge and Skills
1. Apply AHJ policies and procedures for transfer of command
2. Participate in transfer of command, including use of an ICS 201 Incident Briefing form

Job Performance Requirements
Obtain incident information from the outgoing incident commander to ensure the new incident commander has the information necessary to operate and complete the transfer of command.
6-4: Evaluating Incident Facilities

Authority
   - Paragraph 8.5.3

Given
1. AHJ policies and procedures

Requisite Knowledge and Skills
1. Identify the factors affecting the need for appropriate incident facilities
2. Evaluate and establish incident facilities

Job Performance Requirements
Evaluate the need for and location of incident facilities, so that the location is correctly sited, clearly identified, and communicated to personnel.
6-5: Developing and Conducting a Post-Incident Analysis

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   - Paragraph 6.6.2
2. Office of the State Fire Marshal

Given
1. A multi-agency incident
2. Post-incident analysis policies, procedures, and forms

Requisite Knowledge and Skills
1. Describe the elements of a multi-agency post-incident analysis
2. Review incident action plan objectives and process
3. Identify critical issues:
   - Involved agencies' resources and responsibilities
   - Procedures relating to dispatch response
   - Strategy, tactics, and operations
   - Customer service needs
4. Write post-incident analysis reports and communicate results orally
5. Evaluate skills and performance of assigned personnel to identify training needs

Job Performance Requirements
Develop and conduct a post-incident analysis in order to identify and communicate all required critical elements, and complete and process appropriate forms in accordance with policies and procedures.
6-6: Maintaining Incident Records

Authority
   • Paragraph 8.5.4

Given
1. Agency policies and procedures
2. Applicable forms

Requisite Knowledge and Skills
1. Describe agency incident documentation procedures

Job Performance Requirements
Maintain incident records to document required information.
6-7: Developing an Agency Resource Contingency Plan

Authority
   - Paragraph 6.6.3

Given
1. An unmet need for resources that exceed what is available in the organization
2. *Local, state, and federal cooperative agreements*

Requisite Knowledge and Skills
1. *Describe the needs assessment and planning process*
2. *Conduct a resource needs assessment*
3. *Evaluate availability and capability of external resources*
4. *Develop a plan to acquire and utilize external resources*

Job Performance Requirements
Develop a plan for the agency to ensure the mission of the organization is performed in times of extraordinary need.
Section 7: Health and Safety

7-1: Developing a Measurable Accident and Injury Prevention Program

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.7.1

Given
1. Relevant local and national data

Requisite Knowledge and Skills
1. Identify applicable policies, procedures, codes, standards, and laws
2. Use evaluative methods to determine accident and injury prevention program effectiveness
3. Analyze data and accepted safety practices
4. Communicate accident and injury prevention program orally and in writing

Job Performance Requirements
Develop a measurable accident and injury prevention program, evaluating results to determine program effectiveness.
Section 8: Emergency Management

8-1: Developing a Plan for the Integration of Fire Services Resources

Authority
1. NFPA 1021 Standard for Fire Officer Professional Qualifications (2014)
   • Paragraph 6.8.1

Given
1. The requirements of the community
2. Resources available in the fire department

Requisite Knowledge and Skills
1. Define the role of the fire service within the integrated emergency management system
2. Assess preparedness and emergency management planning activities
3. Describe the roles and responsibilities of the emergency operations centers
4. Describe the roles of local, state/provincial, and national emergency management agencies
5. Organize an integrated emergency management plan
6. Communicate an integrated emergency management plan orally and in writing
7. Demonstrate familiarity with emergency management inter-agency planning and coordination process

Job Performance Requirements
Develop a plan for integrating fire services resources in the community's emergency management plan, ensuring that the role of the fire service complies with local, state/provincial, and national requirements.
Section 9: Incident Command

9-1: Describing NIMS Command and Management

Authority
1. Office of the State Fire Marshal

Given
1. The NIMS Command and Management Component

Requisite Knowledge and Skills
1. Describe the Incident Command System element of the NIMS Command and Management Component
2. Describe the Multiagency Coordination Systems element of the NIMS Command and Management Component
3. Describe the Public Information element of the NIMS Command and Management Component
4. Describe how the Incident Command System, Multiagency Coordination Systems, and Public Information elements of the NIMS Command and Management System work together to support the management of an expanding incident

Job Performance Requirements
Describe how the National Incident Management System (NIMS) Command and Management Component supports the management of an expanding incident.
9-2: Describing the Incident Management Process

Authority
1. Office of the State Fire Marshal

Given
1. The Incident Command System (ICS)

Requisite Knowledge and Skills
1. Describe the general role of supervisors in an expanding incident
2. Describe the elements of an expanding incident
3. Describe the process of organizing and planning for incidents and planned events

Job Performance Requirements
Describe the incident/event management process for supervisors and expanding incidents as prescribed by the Incident Command System (ICS).
9-3: Implementing the Incident Management Process

Authority
1. Office of the State Fire Marshal

Given
1. A simulated Type 3 incident
2. The incident management process

Requisite Knowledge and Skills
1. Describe the incident management process
2. Identify the characteristics of a simulated Type 3 incident
3. Describe the ICS organization appropriate to the complexity of the incident or event
4. Use ICS to manage an incident or event

Job Performance Requirements
Implement the incident management process on a simulated Type 3 incident.
# State Fire Training Content

## Code Key

**Blocks**
- G = Given
- RKS = Requisite Knowledge and Skills
- JPR = Job Performance Requirements
- NCTS = New certification training standard

## Certification: Chief Fire Officer

<table>
<thead>
<tr>
<th>CTS</th>
<th>Block</th>
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<th>Justification</th>
<th>Source/Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-1</td>
<td>NCTS</td>
<td>Added a certification training standard to define the requirements for Chief Fire Officer certification in California.</td>
<td>Cadre members wanted to provide context for the different CalFire certification title.</td>
<td>California Health &amp; Safety Code, Section 13157</td>
</tr>
<tr>
<td>2-2</td>
<td>RKS</td>
<td>Evaluate hiring procedures to ensure validity</td>
<td>Added to match JPR requirements/clarify NFPA intent.</td>
<td>n/a</td>
</tr>
<tr>
<td>2-3</td>
<td>RKS</td>
<td>Evaluate promotion procedures to ensure validity</td>
<td>Added to match JPR requirements/clarify NFPA intent.</td>
<td>n/a</td>
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<tr>
<td>2-8</td>
<td>NCTS</td>
<td>Added a certification training standard to define the impact of the California Firefighters Procedural Bill of Rights on the roles and responsibilities of the Chief Fire Officer.</td>
<td>Cadre members wanted to provide context to the other sections of the CTS guide.</td>
<td>California Firefighters Procedural Bill of Rights Act, (California Government Code, Title 1, Division 4, Chapter 9.6 (Firefighters), Sections 3250-2362)</td>
</tr>
<tr>
<td>3-1</td>
<td>JPR</td>
<td>Added /desired/.</td>
<td>Added to clarify NFPA intent.</td>
<td>n/a</td>
</tr>
<tr>
<td>4-1</td>
<td>RKS</td>
<td>Identify the operation and</td>
<td>Cadre members</td>
<td>n/a</td>
</tr>
<tr>
<td>CTS</td>
<td>Block</td>
<td>Addition</td>
<td>Justification</td>
<td>Source/Reference</td>
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|     |       | **maintenance costs associated with existing and new:**  
|     |       | - programs  
|     |       | - facilities  
|     |       | - equipment  
|     |       | - fleet    | determined that this language, as changed, provides a clearer explanation of NFPA intent. | |
| 4-1 | RKS   | Justify capital, operating, and personnel costs | Added to match JPR requirements/clarify NFPA intent. | n/a |
| 4-1 | RKS   | Added /budget management/. | Added to match language in section 6.4.3/clarify NFPA intent. | n/a |
| 4-2 | RKS   | Verify expenditures remain within budgetary authority | Added to match JPR requirements/clarify NFPA intent. | n/a |
| 5-2 | RKS   | Discuss various consensus-building techniques | Added to clarify NFPA intent. | n/a |
| 6-1 | RKS   | Changed /suppression/ to /mitigation/ priorities based on personnel safety and values at risk. | New word choice covers all risk, and is more appropriate given the context of this combined CTS standard/JPR. | n/a |
| 6-3 | Given | ICS 201 Incident Briefing form | Required documentation for performance of JPR. | n/a |
| 6-3 | RKS   | Participate in transfer of command, including use of an ICS 201 Incident Briefing form | Added to clarify NFPA intent. | n/a |
| 6-5 | RKS   | Review incident action plan objectives and process | Added to clarify NFPA intent. | n/a |
| 6-7 | Given | Local, state, and federal cooperative agreements | These are state agreements not specifically identified in NFPA that exceed NFPA standards for mobilization and reimbursement of resources. | California Master Mutual Aid Agreement  
|       |       | - California Fire Assistance Agreement  
|       |       | - Assistance by Hire  
<p>|       |       | - Cooperative | |</p>
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<tr>
<td>8-1</td>
<td>RKS</td>
<td>Added /an integrated emergency management/.</td>
<td>Added to match JPR requirements/clarify NFPA intent.</td>
<td>n/a</td>
</tr>
<tr>
<td>9-1</td>
<td>NCTS</td>
<td>Added a certification training standard to cover the description of how the National Incident Management System (NIMS) Command and Management Component supports the management of an expanding incident.</td>
<td>Required by federal law.</td>
<td>Department of Homeland Security, Presidential Directive 5 &amp; 8</td>
</tr>
<tr>
<td>9-2</td>
<td>NCTS</td>
<td>Added a certification training standard to cover the description of the incident/event management process for expanding incidents as prescribed by the Incident Management System (ICS) per ICS 300.</td>
<td>Required by federal law.</td>
<td>Department of Homeland Security, Presidential Directive 5 &amp; 8</td>
</tr>
<tr>
<td>9-3</td>
<td>NCTS</td>
<td>Added a certification training standard to incorporate the requirement for implementation of the incident management process on a simulated Type 3 incident per ICS 300.</td>
<td>Required by federal law.</td>
<td>Department of Homeland Security, Presidential Directive 5 &amp; 8</td>
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# Errata

[Month Year]

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<tr>
<td>Block:</td>
<td>[Given / RKS / JPR]</td>
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<tr>
<td>Change:</td>
<td>[Describe change]</td>
</tr>
<tr>
<td>Task Book Impact:</td>
<td>[None] or [Describe change]</td>
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